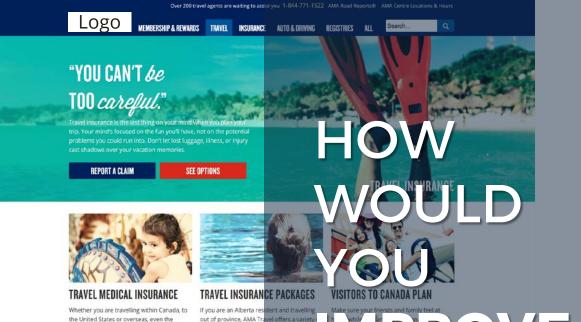


THE PROSPECT'S PERCEPTION GAP:

How to bridge the dangerous gap between the results we want and the results we have.

Flint McGlaughlin

Managing Director, MECLABS Institute



the United States or overseas, even the smallest injury or illness can be devastating. Protect yourself against unforeseen medical expenses with additional emergency travel medical insurance.

Members save up to 25% when you buy Travel Medical Insurance online. Find out how.

Purchase Travel Medical Insurance Multi-Trip Annual Plan or a Single Trip Plan

out of province, AMA Travel offers a variety travel insurance to suit your individual need Travel insurance packages are designed to cover you for Trip Cancellation & Trip Interruption, Flight and Travel Accident and Baggage Loss, Damage & Delay.

Purchase Travel Insurance Packages

1PROVE

Purchase Travel Insurance Packages Multi-Trip Annual Plan or a Single Trip Plan THIS PAGE?

Travel Medical Insurance Multi-Trip Annual Plan

Annual Travel Medical Insurance from AMA is the easiest way to get covered for a full year, Just answer a small handful of straightforward questions and you'll be covered wherever you travel, however many times you travel, for the next 12 months. So, while you can never be too careful, we've made it easy to make sure you're protected.

Purchase Travel Medical Insurance Multi-Trip Annual Plan

PURCHASE ONCE travel ALL YEAR.

#Sherpa17







TRAVEL MEDICAL INSURANCE

Whether you are travelling within Canada, to the United States or overseas, even the smallest injury or illness can be devastating. Protect yourself against unforeseen medical expenses with additional emergency travel medical insurance.

Members save up to 25% when you buy Travel Medical Insurance online. <u>Find out</u> how.

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If you are an Alberta resident and travelling out of province, AMA Travel offers a variety of travel insurance to suit your individual needs. Travel insurance packages are designed to cover you for Trip Cancellation & Trip interruption, Flight and Travel Accident and Baggage Loss, Damage & Delay.

Purchase Travel Insurance Packages Multi-Trip Annual Plan or a Single Trip Plan

VISITORS TO CANADA PLAN

Make sure your friends and family feel at home while they are visiting Canada. You all want to have fun, but even a small accident could happen so having the protection will ease everyone's mind.

Purchase a Visitors to Canada Plan

Travel Medical Insurance Multi-Trip Annual Plan

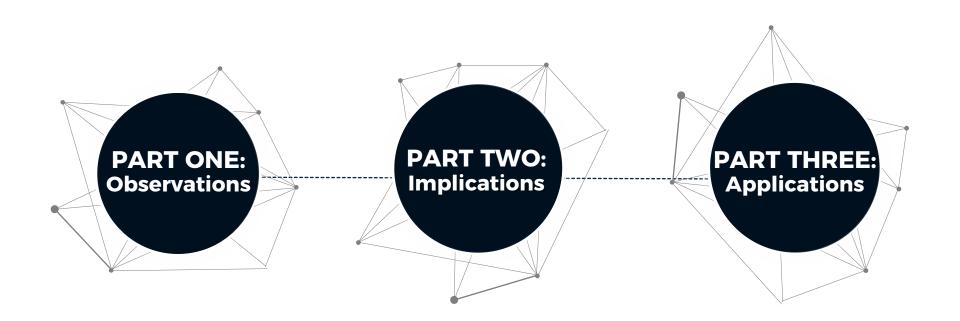
Annual Travel Medical Insurance from AMA is the easiest way to get covered for a full year, Just answer a small handful of straightforward questions and you'll be covered wherever you travel, however many times you travel, for the next 12 months. So, while you can never be too careful, we've made it easy to make sure you're protected.

Purchase Travel Medical Insurance Multi-Trip Annual Plan

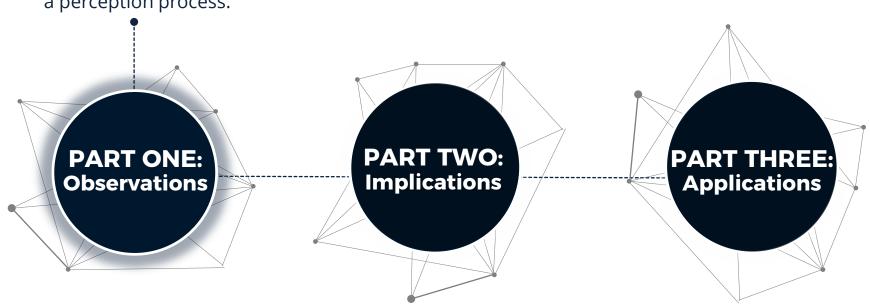
PURCHASE ONCE travel ALL YEAR.





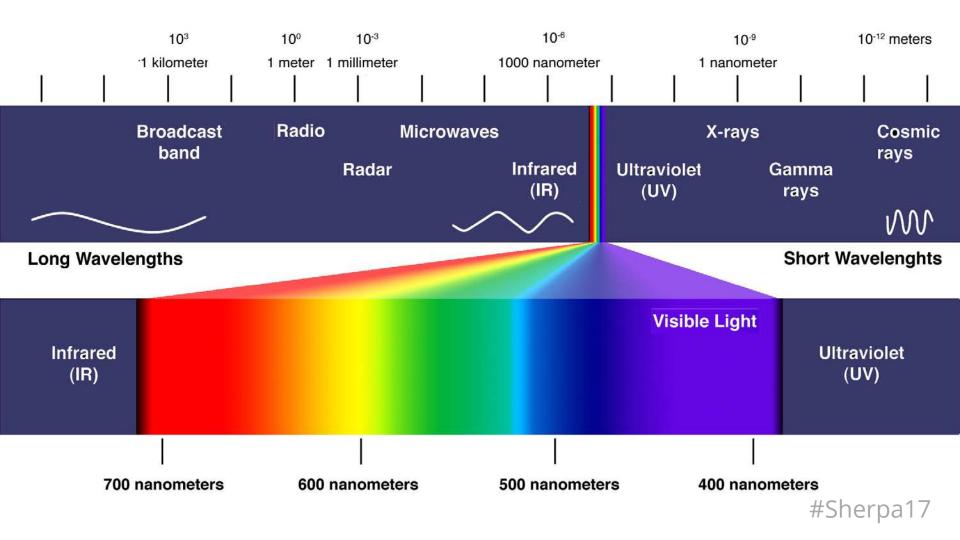


Reality is not directly or fully apprehended; it is **approximated** in a perception process.











If there were 10 trillion Lego bricks...

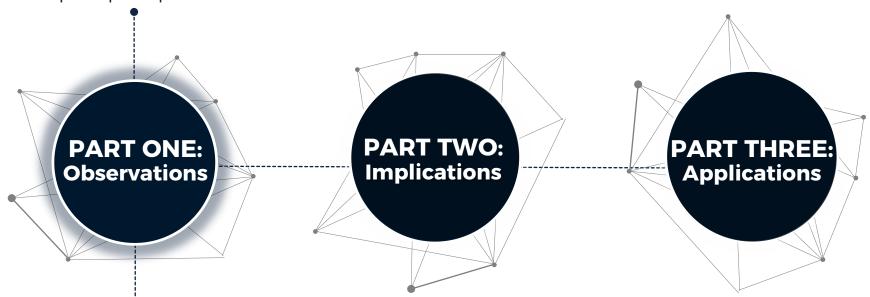








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Value is derived from a limited view of reality, and thus it is often appraised differently.



WHAT IS THE VALUE OF THIS BEER **BOTTLE?**







LIFE AND DEATH VALUE...

#Sherpa17

Seeing is believing: The effect of brain images on judgments of scientific reasoning **,***

David P. McCabe a,*, Alan D. Castel b

^a Department of Psychology, Colorado State University, Campus Box 1876, b Department of Psychology, University of California, 1285 Franz Hall, Box 951563,

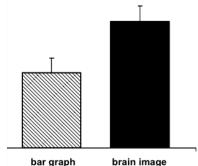
Received 19 December 2006; revised 25 July 2007; accepted 25 July 2007

Arithmetic

p < .05. A one-way within-subjects ANG conducted separately for each question, with image type (control (no image), bar graph, brain image) as the independent variable. There was no significant effect of image type on the title question (M range = 2.55-2.60; all F's < 1), but there were significant effects for both the writing, F(1, 155) = 3.68, MSE = 1.06, and reasoning questions, F(1,155) = 4.09, MSE = 1.18. Planned comparisons revealed that both the brain image (M = 2.92, SEM = .04) and bar graph (M = 2.92, SEM = .04)= 2.90, SEM = .04) conditions were rated as better written than the control condition (M = 2.77, SEM = .05), F(1, 155) = 5.82, MSE = 1.82; F(1, 155) = 3.92, MSE= 1.28, respectively. Critically, as shown in Fig. 1b, texts accompanied by a brain image were given the highest ratings of scientific reasoning, differing reliably from both the control, F(1,155) = 5.87, MSE = 1.70, and bar graph conditions, F(1, 155) = 8.38, MSE = 1.85.

ing of the Statement: asoning in the Article Made Sense

(2008) 343-352



Watching TV is to Math Ability

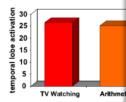
David P. McCabe, PhD; Alan D. Castel, MD, MPH

Objective: To test the independent effects of television viewing in ol 5 years on several measures of cognitive outcomes at ages 6 and 7 v representative data set, we regressed 4 measures of cognitive develop viewing before age 3 years and at ages 3 to 5 years, controlling for pr early childhood, maternal education, and IQ. Results: Before age 3 y average of 2.2 hours per day, at ages 3 to 5 years, the daily average w mentioned earlier, each hour of average daily television viewing before deleterious effects on the Peabody Individual Achievement Test Rea (95% confidence interval [CI], -0.61 to -0.01 points), on the Peabo Comprehension Scale of 0.58 points (95% CI, =0.94 to =0.21 point assessment from the Wechsler Intelligence Scales for Children of For the Reading Recognition Scale score only, a beneficial effect of t identified, with each hour associated with a 0.51-point improvement points). Conclusions: There are modest adverse effects of television subsequent cognitive development of children. These results suggest Academy of Pediatrics guidelines that children younger than 2 years Pediatz Adolesc Med. 2005;159:619-625

Watching TV is I to Math Ability

David P. McCabe, PhD; Alan D. Castel, MD, MPH

Objective: To test the independent effects of television viewing in child 5 years on several measures of cognitive outcomes at ages 6 and 7 years representative data set, we regressed 4 measures of cognitive developms viewing before age δ years and at ages δ to 5 years, controlling for pare early childhood, maternal education, and IQ. Results: Before age δ years average of 2.2 hours per day, at ages δ to 5 years, the daily average was a mentioned earlier, each hour of average daily

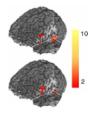


television viewing before age 3 years was associated with deleterious eff Achievement Test Reading Recognition Scale of 0.31 points (95% confipoints), on the Feabody Individual Achievement Test Reading Comprel -0.94 to -0.21 points), and on the Memory for Digit Span assessment for Children of -0.10 points (95% CI, -0.20 to 0 points). For the Readbeneficial effect of television at ages 3 to 5 years was identified, with ear improvement in the score (95% CI, 0.17 to 0.83 points). Conclusions: T television viewing before age 3 years on the subsequent cognitive develsuggest that greater adherence to the American Academy of Feditatics a vears not watch television is warranted. Arch Peditar Addless Med. 200.

Watching TV is Related to Math Ability

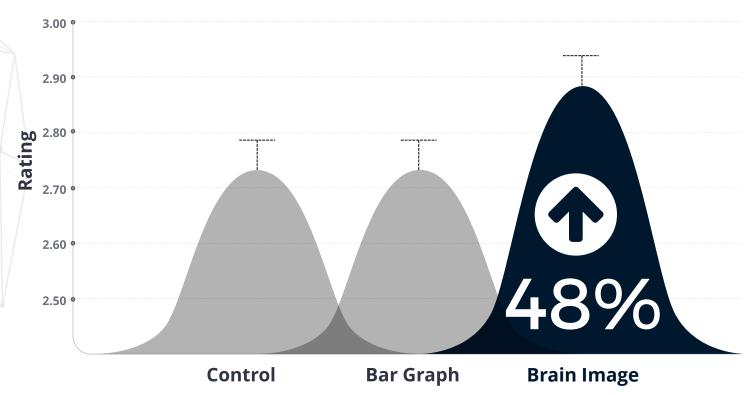
David P. McCabe, PhD; Alan D. Castel, MD, MPH

Objective: To test the independent effects of television viewing in children before age 3 years and at ages 3 to 5 years on several measures of cognitive outcomes at ages 6 and 7 years. Design: Using data from a nationally representative data set, we regressed 4 measures of cognitive development at ages 6 and 7 years on television viewing before age 3 years and at ages 3 to 5 years, controlling for parental cognitive stimulation throughout early childhood, maternal education, and IQ. Results: Before age 3 years, the children in this study watched an average of 2.2 hours per day, at ages 3 to 5 years, the daily average was 3.3 hours. Adjusted for the covariates mentioned earlier, each hour of average daily



television viewing before age 3 years was associated with deleterious effects on the Peabody Individual Achievement Test Reading Recognition Scale of 0.31 points (95% confidence interval [CI], ~0.41 to ~0.01 points), on the Peabody Individual Achievement Test Reading Comprehension Scale of 0.38 points (93% CI, ~0.94 to ~0.21 points), and on the Memory for Digit Span assessment from the Wechsler Intelligence Scales for Children of ~0.10 points (95% CI, ~0.20 to 0 points). For the Reading Recognition Scale acoust only, a beneficial effect of television at ages 3 to 3 years was identified, with each hour associated with a 0.51-point improvement in the score (95% CI, 0.17 to 0.85 points). Conclusions: There are modest adverse effects of television viewing before age 3 years on the subsequent cognitive development of children. These results suggest that greater adherence to the American Academy of Fediatrics guidelines that children younger than 2 years not watch television is varianted. Arch Fediatr Adolesc Med. 2005;159:615-625

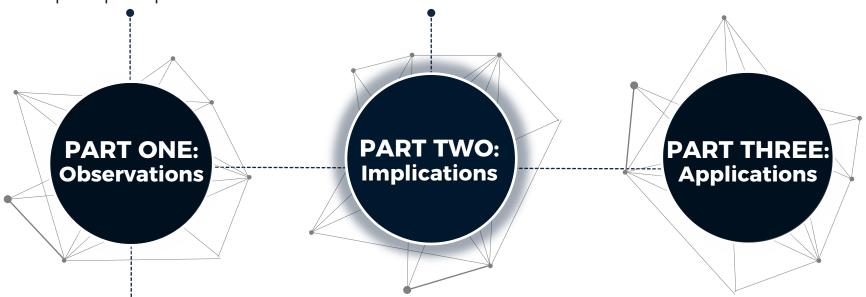
Rating of the Statement: "The scientific reasoning in the article made sense"



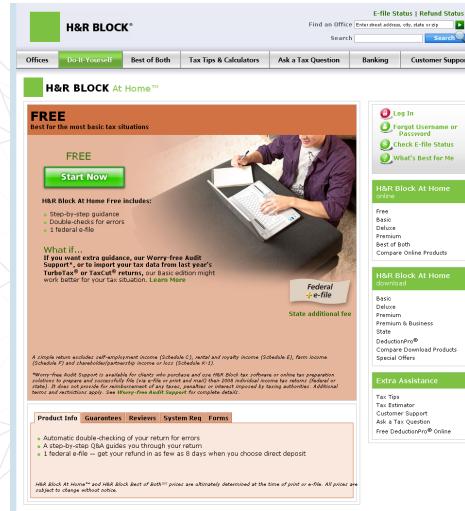
(Seeing is Believing: The affects of brain images on scientific reasoning)

#Sherpa17

- Reality is not directly or fully apprehended; it is **approximated** in a perception process.
- If we just **presume value**, the prospect may undervalue our offering.



Value is derived from a limited view of reality, and thus it is often appraised differently.



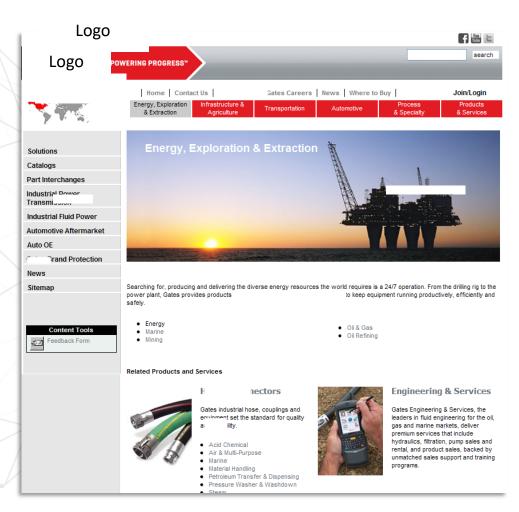


Customer Support













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SAVEUPTO Only \$20 a month per user

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✓ One or Multiple Offices	
✓ Voicemail	
✓ Two Local Numbers Included	Pricing starting o
✓ U.S. Customer Support	\$105 Plus Free Ship
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Phonebooth is an internet based, business phone system that gives you the features, reliability and voice quality you want - without the management headache of traditional phone systems. VOIP Phone Systems (voice over internet) uses the internet instead of phone lines eliminating the need for a complex, high maintenance, phone system. VOIP systems can be managed right from your computer. Need to add a user, update an auto-attendant message, add a new phone number, etc... It can all be accomplished in seconds right from your computer.

Why we are the best phone solution:

\$20 per month per user and no contracts. Add/delete users or groups as needed, easy to set up, easy to maintain, and did we mention no contracts? You have nothing to lose!

Features included:

One user, 5 users, 10 users, 20 or more users, Phonebooth is the solution for you. Great for Small businesses, real estate agencies, insurance companies, freelancers, and more. Voice to text email transcription, auto-attendant, voicemail... all included!

As Seen On PCWorld, Mashable, Lifehacker, and more. Give us a call today toll free for more information (877) 837 - 4835

Request a Quote or Buy Online Now



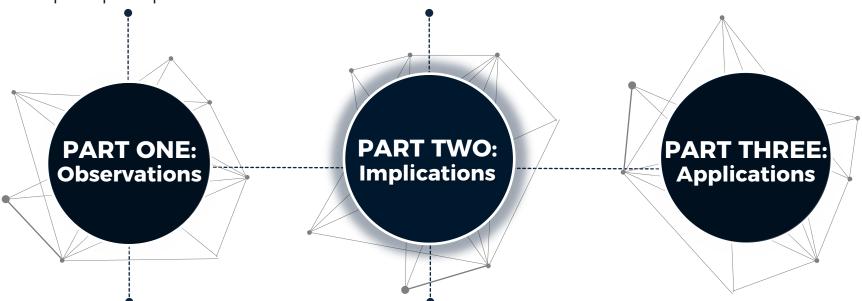


"With Phonebooth we are able to have an extension for each broker without having separate phones."





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- If we just **presume value**, the prospect may undervalue our offering.



- Value is derived from a limited view of reality, and thus it is often appraised differently.
- To win a customer, we must carefully **guide** the prospect's perception process.



WRITE YOUR VALUE PROPOSITION.



Test Protocol: TP1457

Experiment ID: *Protected*

Location: MECLABS Research Library

Background: A tax preparation that also offers payroll and business consulting services

Goal: To improve landing page conversion rate

Primary research question: Which treatment will produce the highest conversion rate?

Approach: A/B single-factorial split test





TREATMENT



Do Your Federal Taxes Online For Free



Accurate Calculations Guarantee

We guarantee accurate calculations or we'll reimburse resulting IRS penalties and interest charges. Learn More



Most Tax Forms Supported

See a full list of tax forms supported by our Free product, View list



Step-by-Step Guidance

Our straight-forward Q&A process makes it easy to start and finish your return online.



Automatically Double-checks for Errors

Our program automatically double-checks your return and alerts you if it finds any errors or incomplete sections.

FREE





State additional fee

Why Customers Choose At Home

"I loved using this site for my taxes. Everything was so self-explanatory and you can't beat the price. FREE! I saved so much money doing myself. I'd definitely recommend using this and I will use this again next year. Thanks H&R Block!"

Customer

"I highly recommend this site to anyone. It is the most convenient and user friendly system I have used. I have tried other companies and this is by far one of the most efficient. Thanks H&R Block for making this process smooth!"

Customer

System Requirements









CONTROL

Tax Tips & Calculators

file Status I Refund Status

t address, city, state or zip

Search

Ask a Tax Question

Banking **Customer Support**

At Home "

A step-by-step Q&A guides you through your return

subject to change without notice.

1 federal e-file — get your refund in as few as 8 days when you choose direct deposit

HER Block At Home" and HER Block Bast of Both prices are ultimately determined at the time of print or e-file. All prices are

Best of Both

Logo





Special Offers

Compare Download Products

Premium & Business

State DeductionPro®

Tax Tips Tax Estimator Customer Support Ask a Tax Question Free DeductionPro® Online

Careers | Company | Emerald Cardio | En Español | Franchises | Income Tax Course | myBlock | Press Center

TREATMENT





TREATMENT





384%



Test Protocol Number: TP1576

Experiment ID: *Protected*

Location: MECLABS Research Library

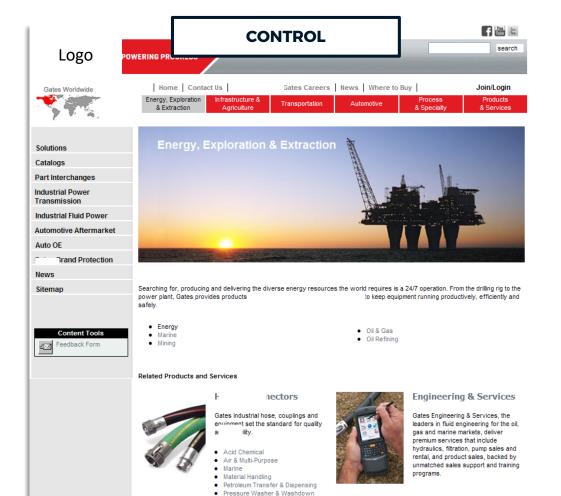
Background: A large energy company seeking to increase whitepaper download leads

Goal: To increase the number of leads

Primary research question: Which treatment will generate the most whitepaper downloads?

Approach: A/B multifactor split test









Why Should You Choose

Gates 31 years in the Oil & Gas industry allows us to offer 100% US assembled products at competitive prices.

Our experienced and knowledgeable field service personnel help eliminate expensive downtime and prevent dangerous, environmentally devastating accidents.

Learn More About

Content Tools

Feedback Form

We offer 24x7 365 customer and product support. Watch the video for a better understanding of what can do for you.



Products

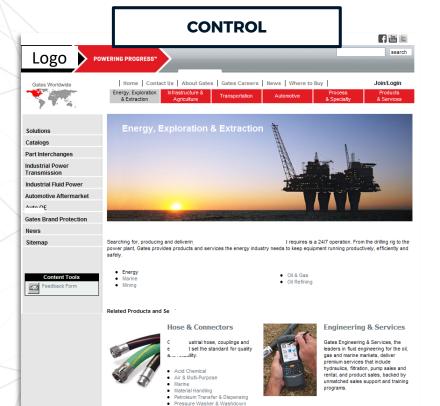
- Black Gold® Rotary
- Drilling∕Vibrator Hose
- Black Gold® Choke & Kill Hose
- Oilfield Service Fracking Hose
 Black Gold ® Hydraulic Hose for
- Black Gold ® Hydraulic Hose for Power Units and Top Drive Power Packs
- Longhorn® MegaFlex®
 Petroleum Transfer Hose
- See All Products >>

Services

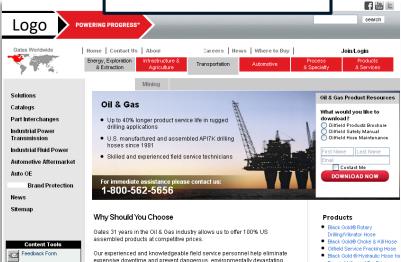
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- Inspection, Maintenance & Recertification
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TREATMENT



Our experienced and knowledgeable field service personnel help eliminate expensive downtime and prevent dangerous, environmentally devastating accidents

Learn More About

We offer 24x7 365 customer and product support. Watch the video for a better understanding of what can do for you



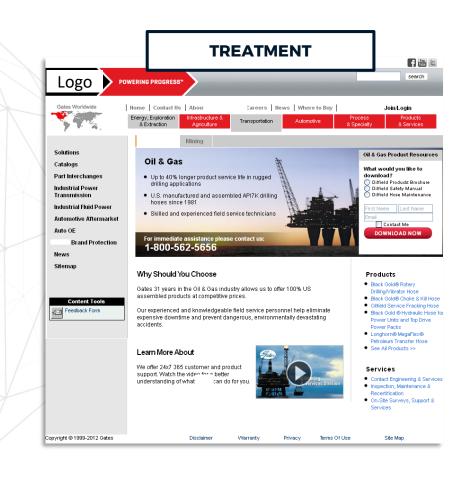
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- Black Gold ® Hydraulic Hose for
- Power Units and Top Drive Power Packs
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245%



Test Protocol: TP1594

Experiment ID: *Protected*

Location: MECLABS Research Library

Background: A B2B company offering business VoIP telephone services

Goal: To increase the amount of quote requests

Primary research question: Which quote process will generate more total leads?

Approach: A/B multifactor split test



Employees:

Only \$20 a month per user

Switch to a Phonebooth Business Phone Plan and Start Saving Now!

	uote to get started	✓	Unlimit
Have questions? Fill interest of help. No oblig	out our form or give us a call. We are ation.	√	One or
First Name:	*	√	Voicen
Last Name:	*	√	Two Lo
Email Address:	*	✓	U.S. Cu
Company Name:	*	✓	Voicen
Phone Number:	*	✓	Auto At
Number of	*	√	Call Fo
Employees:		√	Confer
	Get Quote	√	All Incl

Only \$20 a month Switch to a Phonebooth Busine

Nen was the last time you loved your phone companing the provided of the provided pr

Why we are the best phone softment: \$20 per month per user and no contracts. Add/dn_io users or groups as ne to set up, easy to maintain, and did we mention no contracts? You have n lose!

Features included

Great for Small businesses, real estate agencies, insurance companies, free

As Seen On PCWorld, Mashable, Lifehacker, and more.

guest a Quote or Buy Online Now

Have questions? Fill out our form or give us a call. We are here to help. No obligation.

First Name:	"
Last Name:	*

Email Address: *

Company Name: *

Phone Number: *

Number of *

Get Quote

- ✓ Unlimited Local and Long Distance
- One or Multiple Offices
- ✓ Voicemail
- ✓ Two Local Numbers Included
- ✓ U.S. Customer Support
- ✓ Voicemail Transcription
- ✓ Auto Attendant
- ✓ Call Forwarding
- ✓ Conference Calling
- ✓ All Included in Price

"Toll free numbers are available









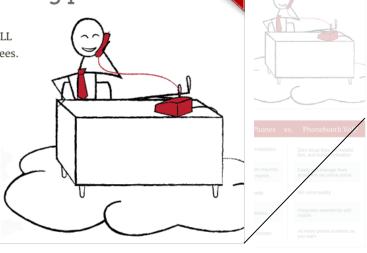
VoIP Business Phone Systems
Up to 60% LESS than other leading providers

With Phonebooth you get a **Cloud-based** phone system with ALL features included for one low price; **no add-ons** or activation fees. Yes, it's really that simple.

- Unlimited local and long distance calling
- No contracts, zero setup fees, and instant activation!
- Popular big-business features
- Intelligent call routing ensures you never miss a call

GET STARTED







Download full comparison chart »











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ive questions? Fill out our form or give us a call. We are re to help. No obligation.	✓ One or Multiple Offices	P. Sanga
irst Name: *	✓ Voicemail	
ast Name: *	✓ Two Local Numbers Included	Pricing starting at
mail Address: *	✓ U.S. Customer Support	\$105 Plus Free Shippir
ompany Name: *	✓ Voicemail Transcription	₩ POLYCOM
hone Number: *	✓ Auto Attendant	Para S
	✓ Call Forwarding	
umber of * mployees:	✓ Conference Calling	Pricing starting at
Get Quote	✓ All Included in Price	\$150
Get Quote	Tall the numbers are appliable	Plus Free Shippi

When was the last time you loved your phone company?

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TREATMENT

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TREATMENT











Authorize.Net

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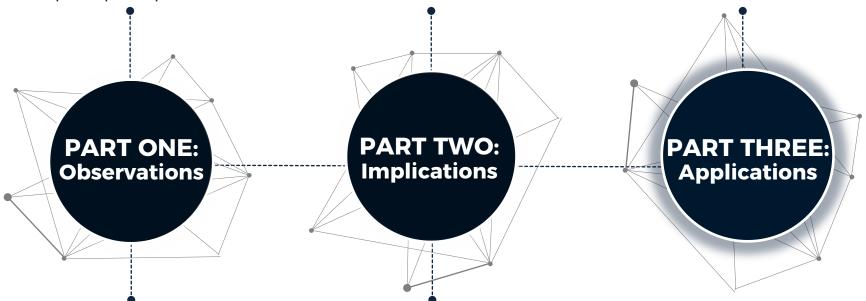
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- Reality is not directly or fully apprehended; it is **approximated** in a perception process.
- If we just **presume value**, the prospect may undervalue our offering.
- Stop making claims of value and start fostering conclusions of value.



- Value is derived from a limited view of reality, and thus it is often appraised differently.
- To win a customer, we must carefully **guide** the prospect's perception process.



Test Protocol: TP1798

Experiment ID: *Protected*

Location: MECLABS Research Library

Background: A single-product company that sells high quality, all-natural, powdered health drinks

Goal: To provide clarity of value in an effort to better match prospect motivation and increase the CR of the prospects reaching the homepage

Primary Research Question: Which of the following pages will produce the highest conversion rate?

Approach: A/B multi-factorial split test





TREATMENT

Logo



Nutrient Absorption
with Superfood Cocktail

Get up to 12 servings of fruits and vegetables in just one serving

- Made from 75 whole food sourced ingredients in their natural form
- Contains probiotics and enzymes for optimal nutrient absorption and digestion
- Carefully formulated by doctors and nutritionists to deliver essential nutrients
- 10+ years of research to develop an easy to mix powder with naturally sweet taste





TREATMENT Logo with a great sweet tastel Recommend Afric Ic Greens to others a HOME Maximize Logo **Nutrient Absorption Superfood Cocktail** with Last Name: Get up to 12 servings of fruits and Address: vegetables in just one serving Country: SelectCountry Made from 75 whole food sourced ingredients in their natural form Logo Phone: Contains probiotics and enzymes for optimal nutrient absorption and digestion Carefully formulated by doctors and nutritionists to deliver essential nutrients. **GET MY GREENS NOW!** 10+ years of research to develop an easy to... mix powder with naturally sweet taste * NO Endorsement or Testimonial Has EVER Been Paid ISABEL BRENT BIANKA DE LOS RIOS FERRISS GLESSON KRAUSCH Model, Business Owner & Mother Author of BREYOND Former Navy SEAL "My favorite greens "I know I'm getting the "I would recommended this "I have tried a lot of products in the past 10 supplement. This is my highest quality vitamins, product to anyone wanting minerals and nutrition in nears and have found this all-in-one greens insurto increase performance just 1 delicious tablespoon to be effective, tasty and and overall health!" ance policy"

easy to digest."

each day."



34% Relative Increase

The treatment generated an overall 34% increase in the conversion rate.

1	Treatments	Conversion Rate	Relative Difference
	Control	3.3%	- LECLABS
	Treatment	4.4%	33.77%
			CERTIT



Test Protocol: TP11386 **Experiment ID:** *Protected*

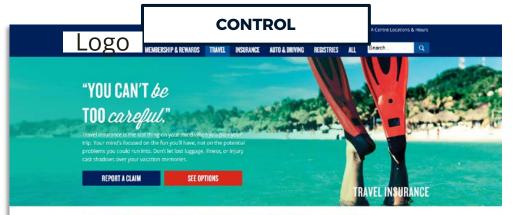
Location: MECLABS Research Library

Background: Large Canadian non-profit membership organization offering travel medical insurance to consumers in Alberta

Goal: To increase total conversions

Primary research question: Which version of the AMA Travel Insurance landing page will more effectively match visitor motivation and guide the thought process to increase total conversions?

Approach: A/B multi-factorial split test





TRAVEL MEDICAL INSURANCE

Whether you are travelling within Canada, to the United States or overseas, even the smallest injury or illness can be devastating. Protect yourself against unforeseen medical expenses with additional emergency travel medical insurance.

Members save up to 25% when you buy Travel Medical Insurance online. Find out how.

Purchase Travel Medical Insurance Multi-Trip Annual Plan or a Single Trip Plan



TRAVEL INSURANCE PACKAGES

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VISITORS TO CANADA PLAN

Make sure your friends and family feel at home while they are visiting Canada. You all want to have fun, but even a small accident could happen so having the protection will ease everyone's mind.

Purchase a Visitors to Canada Plan

Travel Medical Insurance Multi-Trip Annual Plan

Annual Travel Medical Insurance from AMA is the easiest way to get covered for a full year, just answer a small handful of straightforward questions and you'll be covered wherever you travel, however many times you travel, for the next 12 months. So, while you can never be too careful, we've made it easy to make sure you're protected.

Purchase Travel Medical Insurance Multi-Trip Annual Plan

PURCHASE ONCE travel ALL YEAR.



Our Travel Medical Insurance has provided peace of mind for over 35 years

GET A QUOTE For Single Top Travel Medical Insurance



MEDICAL INSURANCE COVERAGE

Get medical coverage during your trip for as little as \$25

- With AMA you get: Finergency Medical and Dental treatment up to \$5 million CAD each
- Multi-Trip plans that provide coverage for an entire year
- Worldwide access to our toll free helpline 24 hours, 7 days a week.
- > Coverage for pre-existing conditions, if stability eligibility criteria are met.

We have no age limits to coverage and membership is not required to purchase a plan. Click here to Learn More About Plan Coverage and Eligibility.

Get an online quote online in 2 minutes* or less.

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Get Multi-Trip Travel Medical Insurance Spending on agriculaging & models follows.

O Save 15% by purchasing online. CAVAMA Members save an additional 10%.



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OTHER INSURANCE PACKAGES

Premium Insurance Plan

Exclusively available for those who have booked through AMA Travel or one of our affiliates.

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- > Trip Interruption and Cancellation Insurance
- > Flight and Travel Accident insurance
- > Baggage Loss & Damage Insurance
- Learn More

Visitors to Canada Plan

Plan includes emergency medical coverage of up to \$150,000 (CAD) for your family & friends visiting from abroad.

You may purchase this plan if you are:

- A visitor to Canada; or
- The holder of a Canadian work visa or student visa; or
- An immigrant to Canada; or
- A Canadian not covered by a government health insurance plan

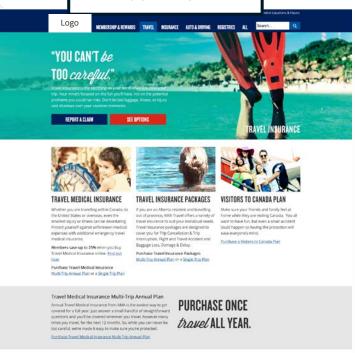
GET A QUOTE For Visitors an Canada Plan

EXISTING TRAVEL MEDICAL INSURANCE HOLDERS

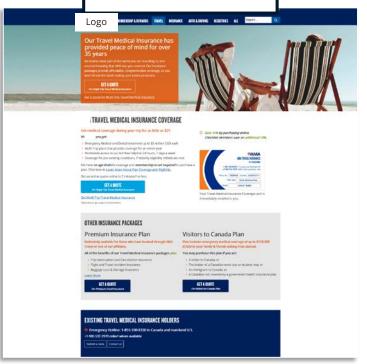
Emergency Hotline: 1-855-330-8330 in Canada and mainland U.S.

+1 905 532 2970 collect where available





TREATMENT





Tro	eatments	Conversion Rate	Relative Differ	ence
	Control	2.4%	-	AECI ABS
Tr	eatment	10.01%	330.1%	INSTITUTE
				CERTIT

What are the similarities?



Nutrient Absorption with Superfood Cocktail

Get up to 12 servings of fruits and vegetables in just one serving

- Made from 75 whole food sourced ingredients in their natural form
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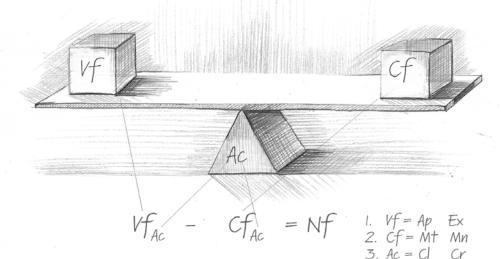
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We have *no age limits* to coverage and *membership is not required* to purchase a plan. Click here to <u>Learn More About Plan Coverage and Eligibility</u>.

Get an online quote online in 2 minutes* or less.

GET A QUOTE

For Single Trip Travel Medical Insurance



Wherein (cognitive conclusions):

Nf = Net Force - It is (really) worth this much

Vf = Value Force - Its value is this

Cf = Cost Force - Its cost is this

Ac = Acceptance - I accept it

Ap = Appeal - 1 want it

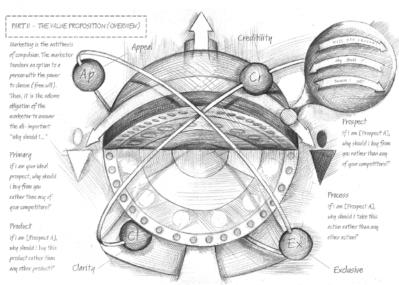
Ex = Exclusivity - I can't get it anywhere else

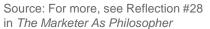
Cr = Credibility - 1 believe in it/you

Cl = Clarity - I understand it/you

Mt = Material - I need to pay this much

Mn = Mental - I need to do this much











ACTION STEPS

- 1. SIMPLIFY
- 2. LAYER
- 3. SEQUENCE



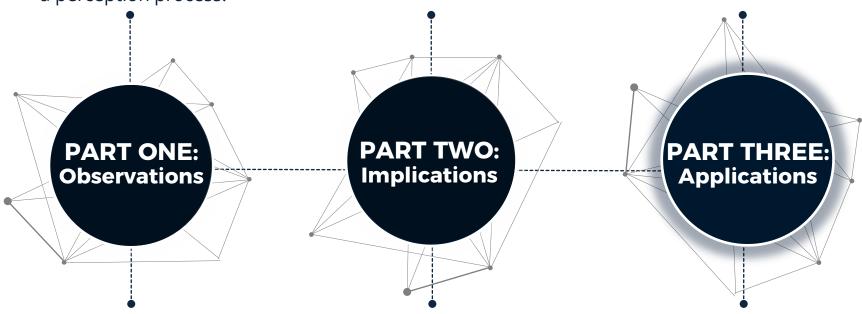
ACTION STEPS

- 1. SPECIFY
- 2. QUANTIFY
- 3. VERIFY



Source: For more, see Reflection #17 in *The Marketer As Philosopher*

- Reality is not directly or fully apprehended; it is **approximated** in a perception process.
- If we just **presume value**, the prospect may undervalue our offering.
- Stop making claims of value and start fostering conclusions of value.



- Value is derived from a limited view of reality, and thus it is often appraised differently.
- To win a customer, we must carefully **guide** the prospect's perception process.
- Stop relying on a brand promise and start creating a brand **expectation**.

#Sherpa17



TREATMENT

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TREATMENT







40% Relative Increase The optimized version increased clickthrough rate by 40.33%.

Treatments	Conversion Rate	Relative Difference
Control	1.32%	- LECLABS
Treatment	1.86%	40.33%
		CERTIT



If I am the ideal customer, why should I buy from your organization rather than your competitors?

- 1. Is your answer an ultimate reason?
- 2. Does your answer pass the 4-conclusion test?
 - 1. Will the IC conclude, "I want it"?
 - 2. Will the IC conclude, "I can't get it (exactly like this) anywhere else"?
 - 3. Will the IC conclude, "I (instantly) understand it"?
 - 4. Will the IC conclude, "I (naturally) believe it"?
- 3. Does your answer connect to the "experience" of your brand?





(B) SI (C) Cd (D) SP

Neuron, Vol. 44, 379–387, October 14, 2004, Copyright ©2004 by Cell Press Neural Correlates of Behavioral Preference for Culturally Familiar Drinks

Samuel M. McClure, 1,2 Jian Li,1 Damon Tomlin, Kim S. Cypert, Latané M. Montague, and P. Read Montague* Department of Neuroscience Menninger Department of Psychiatry and Behavioral Sciences Baylor College of Medicine 1 Baylor Plaza Houston, Texas 77030

spons stated man results, it is possible that this finding may suffer from noise in our estimates of subjects' preferences. However, the correlation of BOLD responses in the VMPFC with preference was replicated In the subjects from group 2 whose preference measures were based on 15-round taste tests (Figures 2C and 2D, MNI coordinates [8, 60, 0]; peak z score 3.83; p < 0.001, uncorrected). The same region of the VMPFC is also significantly correlated with behavioral preference when

uncorrected for multiple comparisons; data not shown). Individual subjects generally had a strong stated preference for either Coke or Pepsi, and, at any particular time, a guess of which soda they were receiving may have influenced evoked neural responses. The results presented here are not likely to be due exclusively to such top-down influences of brand preference, since stated preference did not correlate with the behavioral preference (taste test results) (r2 = 0.14). However, to explicitly test for effects of brand knowledge, this influ-

data from group 1 and group 2 are combined (p < 0.001,

ence was directly modulated in the following two tasks. We developed the working hypothesis that the label of either or both drinks would influence the expressed behavioral preference of the subjects. In particular, we tested whether knowledge of which cola was being consumed influenced subjects' responses.

werere, three pairs of cut subjects. However, in each i labeled "Coke" and the other the unlabeled cups, the sub could contain either Coke of U test showed that the effe significant when compared v test, with subjects showing a labeled cup (Figure 3C, p < 0 be a result of spurious subject the subjects were later asker mous taste test, their results w ent from the group 1 (anony p = 0.84). Furthermore, these correlate with subjects' state

Group 3: Scanning, Semiano Figure 4A shows the stimulu label task. In this condition, of a Coke can followed 6 s lat other stimulus was a light fi The number of cue-drink pair trials per cue, and the pseu pairings were exactly the sa drink delivery task described

ning; see Experimental Procedures). We contrasted the brain response to surprising delivery of Coke when it was known to be Coke with the surprising delivery of neural responses, and the modulation of both by nonodor or nonflavor stimuli - that is, the sensory problem. Ultimately, such sensory discriminations and the variables that influence them serve to influence expressed behavioral preferences. Hence, there is another large piece of the problem to understand. For modern humans, behavioral preferences for food and beverages are potentially modulated by an enormous number of sensory variables, hedonic states, expectations, semantic priming, and social context. This assertion can be illustrated with a quote from Anderson and Sohel (2003)

signal changes in the area of the VMPFC Identified in the anonymous task were unaffected by brand knowledge (two-tailed paired Student's t test, p = 0.96).

Group 4: Semianonymous Taste Test, Pepsi

The taste test for this group was conducted exactly as for group 3 (semianonymous Coke), except both cups in each pair contained Pepsi, and one was labeled as Pepsi. Again, subjects were told that the unlabeled cup could contain either Coke or Pepsi. Unlike the Coke label, the existence of the Pepsi label did not change the distribution of choices significantly relative to the anonymous taste test (Figure 3B, Mann-Whitney U test, p = 0.82). Furthermore, selections were blased in favor of the Coke label (in the semianonymous task, above) to a significantly greater degree than they were in favor of the Pepsi label (Figure 3D, p < 0.005).

Group 4: Scanning, Semianonymous Pepsi

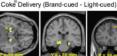
Figure 4C shows the stimulus paradigm for the Pepsi label task. As with group 3, we contrasted the brain response elicited by the unexpected delivery of labeled versus unlabeled Pepsi. At a threshold of p < 0.001 (uncorrected), no brain areas showed a significant main

0.43, while in the DLPFC its masking the results in the 0.01) with the results from task revealed no common seems that brand knowled truly different responses b havioral preference and in

Discussion

in these experiments, we u to find correlates of people sugared drinks: Coke and that two separate system preferences, When Judgme sory information, relative a people's preferences. How Pepsi, sensory information ing people's behavior, inde In the case of Coke in o decisions and recruits the midbrain. Our results sugg pocampus/DLPFC/mldbra dentity to bias preferences t Information, respectively,







Pepsi Delivery (Brand-cued - Light-cued)



Figure 4. Effect of Brand Knowledge on Brain Responses in Semianonymous Tasks

(A) An image of a Coke can was used to due the occurrence of Coke. A red or vellow circle (randomized across subjects) predicted the other. Both sodas delivered were Coke.

(B) Coke delivered following an image of a Coke can evoked significantly greater activity in several regions when contrasted against Coke delivered following a neutral flash of light. Significant activations (p < 0.001, uncorrected) were found bilaterally in the hippocampus (MNI)</p> coordinates [-24, -24, -20] and [20, -20, -16]), in the left parahippocampal cortex (MNI coordinates [-20, -32, -6]), midbrain (MNI coordinates [-12, -20, -16]], and dorsolateral prefrontal cortex (MNI coordinates [20, 30, 48]). See Table 1 for details. (C) In the scanner, an image of a Pepsi can was used to cue the occurrence of Pepsi. A red or yellow circle predicted the other soda, and

(D) No voxels survive p < 0.001 threshold (uncorrected) for the equivalent contrast in the semianonymous Popsi experiment.

Coke and Pepsi are special in that, while they have very similar chemical composition, people maintain strong behavioral preferences for one over the other. We initially measured these behavioral preferences objectively, by administering double-blind taste tests. We found that subjects split equally in their preference for Coke and Pepsl in the absence of brand information (Figure 3A). The functional brain imaging results corroborate the behavioral taste test results. The BOLD signal In the VMPFC correlated strongly with the behavior results of the double-blind taste tests. This area of the brain is strongly implicated in signaling basic appetitive aspects of reward. Imaging data in healthy subjects Indicated with BOLD signal changes scale in the VMPFC

Table 1. Location of Brain Areas that Respond Preferentially to Brand-Cued versus Light-Cued Coke Delivery

Brain Region	Peak MNI Coordinates	Peak t Statistic	z Score	Number of Vosel
R hippocampus (BA35)	20, -20, -16	5.37	3.95	7 (30)
L hippocampus (BA35)	-24, -24, -20	5.30	3.91	14.7
L parahippocampus	-20, -32, -8	4.35	3.45	6 (72)
Midbrain	-12, -20, -16	6.81	4.53	12
R DLPFC	20, 28, 48	4.79	3.67	3 (8)
R thalamus	12, -8, 4	4.94	3.75	6 (7)
L visual certex (BA17)	-4, -60, 12	4.38	3.46	4 (19)

Activations are for the semianonymous (Coke) experiment (p < 0.001 and p > 0.005 in parentheses), L, left hemisphere; R, right hemisphere.







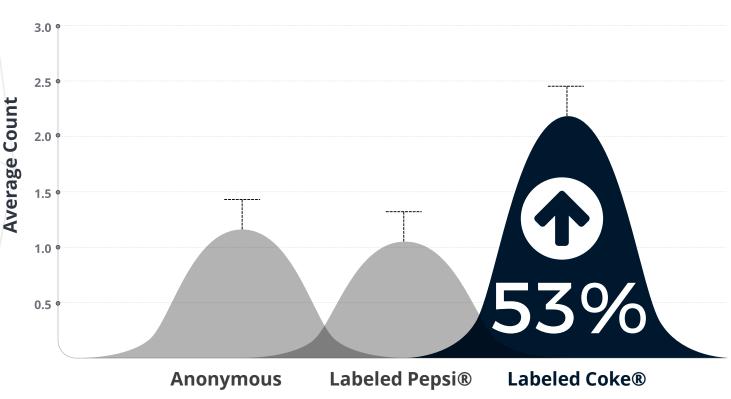








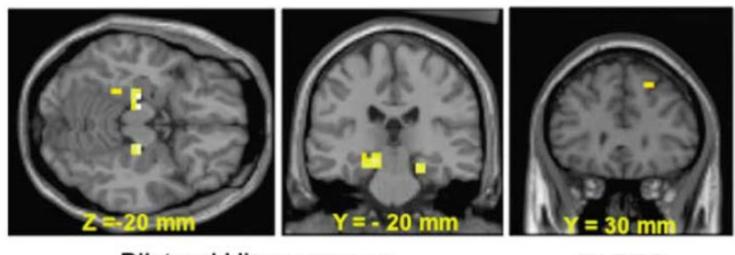
Average Scores of Subjects' Preference in the Three Behavioral Tasks



(Neural Correlates of Behavioral Preference for Culturally Familiar Drinks)

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Coke Delivery (Brand-cued - Light-cued)



Bilateral Hippocampus

DLPFC



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